

## EUROPEAN NEWS

## Salvation glimpsed from high on Swiss Alp

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## Polish output slows to $3 \%$ in line with forecast

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How BP
scotched a drink problem.

BP's Liquid Petroleum Gas is used by a lot of distilleries it Scotland because of its cleanliness and controllability. : However, until recently, all transportation of LPG was carried out by road.

And as partis of the route (from Grangemouth to Inverness) were almost impassable in winter, deliveries of LPG were sometimes held up. So the distilleries were given some anxious moments. That's why we decided to build a new railhead terminal at Inverness.

Now up to five railcar tankers, each holding 17 tonnes of LPG can be off-loaded at any one time without any problems. This means that not just distillers but also farmers and householders are provided with a much better service (and should have no more worries about getting their whisky on time). At BP, we like to think we can get rid of the hard stuff.


## Haiti surprised at withdrawal of US support



## IMPORTANT NOTICE <br> NOTICE OF REDEEMPTION AND TRERMINATION

SUMTTOMO REALTY \& DEVELOPMENT CO., LID. (Sumitomo Fndosan Kabushind Kaisha)
$51 / 2$ per cent. Convertible Bonds 1997 $51 / 2$ per cent. Convertible
NOTICE IS HEREBY GIVEN that, in accordance with the provisions of the Trust (the "Company") and The Industrial Benk of Jupan Trust Company, nnder which the
abovedescribed Bonds were constituted, the Company has elected to exercise its right to
 O4\% together witb accrued interest to such date of redemption. The aggregate principal
amonut of Bonds uotrtanding as of January
The
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Agents:

| The Industrini Bank of Japan Trust Company, | Credit Suisse <br> Paradeplatz 8 , |
| :---: | :---: |
| 245 Park Avenu | P.O. Box CH-8021 Zurich |
| New York, New York | Banqne Paribas |
| Condor House | 75002 Paris. |
| 14 St Paul's Cbnrchyard, | Gredit Lyonnais, |
| TheLong-Term Credit Bank of Japan, Limited, | 75002 Paris |
| 18 King William Street, London EC4N $7 B R$ | The Bank of Tokso, Ltd., Avenue des Arts 58 BTE 1 B 1040 Bruxalles |
| The Nippon Credit Bank, Itd., City Tower, 40 Baainhall Street, London ECRY 5 DE | Morgan Guaranty Trust Company of New York, Avenne des Arts 85 , 1040 Bruxelles |
| The Sumitomo Bank, Limited, Temple Court, 11 Qoeen Victoria Street, London EC4N 4 TA | The Bank of Tokyo (Luxambourg) S.A. 22-24 Boolevard Royal, Luxembourg |
| The Sumitomo Trust and Banking Company, Limited, 62-63 Threadneedle Street, London EC2R 3BR | Banque Toternationsle ì Lucremhourg S.A. <br> 2 Borileyard Royal, <br> I-2953 Lnemembourg |


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Dated: February 5, 1986
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AMERICAN NEWS
US plans computer network to simulate space battles

## by peter marsh

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## Crossroads for Chilean unions



The plight of Chile's trade unions has frequently attracted attention from labour groups abroac, in particular the International considering a boycott against the country. Last month a visiting Norwegian labour leader was arrested at his hotel by Chilean security agent and placed on a plane to Uruguay. 9


World Bank could boost lending 'by $\$ 26 \mathrm{n}$ '

by mary heien spooner in santicico
Nicaragua reforms currency system

## 






## *(*) SBC Finance (Cayman Islands) Ltd

## DM 200,000,000

23/4 \% Deutsche Mark Bonds of 1986/1996
$\qquad$ Participation Certificates of Sfr. 100 each of, and guaranteed by. Swiss Bank Corporation

Schweizerischer Bankverein (Deutschland) AG
Deutsche Bank
Akiengesellschaft

## Bayenische Hypotheken- und Wechsel-Bank Bayerische Landesbank Girozentrale

Bayerische Vereinsbank Aktiengeselischaft Berliner Handels- und Frankfurter Bank Commerzbank Aktiengesellschaft Schweizerische Bankgesellschaft (Deutschland)


Westdeutsche Landesbank Girozentrale

Bankhaus $H$. Aufh
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Trust GmbH







Now Issue
This anmouncement appars as a matter of record only.
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# Only one British airline flies non-stop to Saudi Arabia. (The service is non-stop,too.) 


"Anaisleseat? Certainlysix.

"Thelocaltime? Justafter9, six"

If you want to fly non-stop to Dhahran, Jeddah or Riyadh, theres only onewaypou canfly British

And that's with British Caledonian. Whefly 5 times a week to Dhahran, 5 times a week to Jeddah, and twice a week toRiyadh.

No other airline, British or otherwise, flies non-stop from London to all thesedestinations.)

Naturally, anonstopflighton British facilities and priority baggageclearance.

Caledonian means non-stop attention fromourCaledonian Girls.

WhetheryougoFirstClass, Super Executive or Economy, they're at your servicefromcheck-in totouch down.

In First Class orSuper Executive, you getachoice ofmeals (servedon real china) getachoiceofmeals (servedonreal china) and unlimited free drinks (served in
al glass.)

"Yourmenu, sin"

"Theflim sounderack'son Channel2."

"Don'tforgetyourhandbaggage, siiz"

All British Caledonian passengers enjoy the benefits of flying from London-Gatwick. For one thing, it's only half-an-hour from Victoria Station by the Gatwick Express.

We even have a check-in desk at the starion, so you can check your baggage and get your boarding pass even before youboard the train
(Ifyoulive out of town, thenewM25 makes theairporteasily accessible by road.)

"Enjoyyourmeal sis"

"Wouldyoulikeablanketaswell?"

"Hopeyouenjoyed theflight, six"
For more details of British
Caledonian's services to the Middle East, raledonians servicent.

Or call our Passenger Information serviceon01-6684222.

They can give you details of flight times, seat availability, even tell you what filmsshowing on theflight.

With British Caledonian, its all part oftheservice.

Weneverforget you have achoice.

OVERSEAS NEWS
 director's guilty plea


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## Detainees in $\underset{\substack{\text { S. Africa } \\ \text { cmaltreated }}}{ }$ 

## Marcos woos vo



## Israel and Egypt start normalisation talks



Fears mount over British businessman held in Iran

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Soviet team
ends visit
to Tehran
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## ANC talks mark British policy switch

by robert mauthner, diplomatic correspondent


## Botha speech 'will lead to economic growth'



# FOLLOW THESE 5 SIMPLE RULES AND YOU TOO OOULD MAKE OVER £252,000,000. 

To look at the burgeoning profits of Hanson Trust, one might imagine we had glimpsed the business equivalent of the Philosopher's Stone.

In fact, our secret is far more prosaic. We have simply established a set of rules which guide every decision we make.

As you read them, they may seem like nothing more than good oldfashioned common sense. We wouldn't disagree.

## 1. ALWAYS PUT THE INTERESTS OF SHAREHOLDERS FIRST.

Hanson Trust is not our company: It is owned by some 85,000 shareholders. It is therefore our duty always to put their interests first.

## 2. INVEST ONLY IN BASIC INDUSTRIES.

We invest only in industries providing basic goods and essential services to proven markets. Thus, our shareholders are spared the hazards of changing fashions and leap-frogging technology.
3. ALWAYS CONSIDER THE DOWNSIDE RISK.

When considering an acquisition, our first question is "How much could we lose if it all goes wrong?" And if the answer makes us nervous, then we don't proceed.

## 4. AGREE BUDGETS WITH OPERATING COMPANIES. BUT NEVER INTERFERE

If an operating company wants to develop a new product, or, indeed, paint it sky blue pink, that's fine by us. They simply tell us the cost, the benefits and the attendant risk.

Provided we agree their budget, it will then be up to them to come up with the goods as promised.

## 5. REWARD EXCELLENCE

We all need a little motivation in this life.
Thus our share option scheme is reserved not for a chosen few, but spread widely amongst managers throughout our operating companies.

Furthermore,when any one of them turns in an exceptional performance they receive an equally exceptional bonus.

Now you know the secrets of our success, which last year produced a profit of some $£ 252,000,000$.

And, dare we say it, we know another company who could well find a few useful tips amongst them.

## H A <br> $N \quad \mathbf{O}$ <br> N <br> T $\mathbf{R}$



CONTINUING GROWTH FROM BASIC BUSINESSES.

China pledges not to increase oil exports this year

## by fobert thomson m pecne



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Japanese to make tractors in Spain By Crie Rapoport in Tolpo KUBOTA, Japan's largest zgri-


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## Paris presses for new shipping pact with Moscow

## Thithe whise of the deficin news <br> Super Club to North America. Even when its full, its not. to $/$ inter



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## Australia pursuing farm subsidy accord

British Airways Super Club is rather popular these days.
It could be the sir abreast seating, the award winning service, or even the fact that we fly to fifteen cities in the US and three in Canada. Whatever the reason, you may
find all the seats have been taken.

## Don't worry

Unlike other airlines we won' end you away disappointed. We'll send you away First Class instead at absolutely no extra cost (to your, that is).
Or we might even send you on Concorde if you've booked a Super

Club flight to New York, Miami, or Washington D.C.

British Airways would like to apologise to its passengers for any inconvenience this may cause.
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## UK NEWS

## MPs press for more evidence over Westland

## Anger in the heart of the motor sector



Milk board urged to sell Dairy Crest

## by andrew gowers

BRTTANTS independent dairy corr - changes in its structure after the
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## WORLD ECONOMIC INDICATORS

every Monday-Onlyin the FinancialTimes

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## Blue Bell International

 Finance N.V.
## 7\%\% Guaranteed Debentures due 1987



 Debentures' the "Debermures). That The Chase Msnhattan Bank (National Association) shall become effective upon Mucceptance of appointment by a successsor trustee as provided in The company has elected pursuant to Section 4.02 of said Indenture to continue the
appointment of the main offices of Chase in London, FrankururtMain, Milan, Paris, and Zurich:



Dated: February 5, 1986
(Nhe Chase Menhention Benk
"To order, Isimply caught the eye of aflying bow tie."


Edinburgh is a grand total of 625 miles from the centre of Paris.

But guests of The King James Thistle Hotel, jaded by the day's business (and the thought of yet another dose of. Beef Wellington or Mixed Grill) simply take the lift to the third floor.

## And jou're there

The Brasserie Saint Jacques captures the autbentic. bustle and bustle atmospher of Parisiemne dining down to the last knife and fork.

Wbich means somepleasant mental agony over the menu; service on the run (as opposed to the old retainer's sbuffle) and a refresbing lack of formality

Here, the only compulsory ties are worn by the staff.

At the trot, in the black bow tie, the Brasserie Manager: Cantering past in the red, one of the two Head Waiters. Andtable waiters at
the gallop in any colour you like. Yet alucays prepared to apply the braker sbould you do so mucb as lift a finger

Naturally sbould your burinees discusions be continuing through the evening a quieter table uill be instantly provided.

For on arrival every individual will be asked if they are combining their pleasure with a little business.

Tbe Brasserie Saint Jacques at Tbe King James Thistle Hotel is an example of the enlightened Tbistle philosopby.

Wbich is that business without pleasure is no pleasure at all.

So while every Tbistle Hotel guarantees a standard of accommodation and business facilities equal to, and in many cases better than,
that offered by international botel chains, our guests are never "processed"

Each of our managers is encouraged to retain and develop tbe individual charatter and features of the building of uibich be bas charge.

An attitude wbich creates a relaxed and enjoyable atmaspbers uithin our staff.

Which in turn is felt by our guests.
It is a pbilosophy in which ue are constantly investing for the future through extersinte refurbisbment, continual innovation and, most importantly, talent.

Tbus the uelcoming open fire and booklined warls of The Burford Room restaurant at The Golden Valley Thistle Hotel, Chelembam, induce a unique atmosphere of relaxation.

While the elegant setting of The Royal

Lounge at The Rogal Wertminster Tbistle Hotel. London, with its sumptuous furnisbings and priceless antiques provides the perfect rendezoous for that impromptu meeting.

And an evening drink in the Sundoumers Bar at Tbe Mactonald Thistle Hotel, Glargou: evokes a nostalgic journey back to the days of The Empire.

## No tur Thistle Hotels are the same.

And enery Thistle Hotel bas its oum personal surprise. A surprise which is intariably. and unmistakably, a pleasant one.

Ask your secretary to ring our London reservations office on 01-937 8033 or contact your local travel agent for details of Thistle Hotcls in London and 19 major cities and toums tbroughout Britain.

## THISTIE HOTEIS

As individual as yon are.

## UK NEWS

CBI proposes new agencies for inner cities By hazel duffy




Andrew Fisher looks at the Government's view of the fixed-link project Channel tumnel benefits outlined

More industrialists
found to take other directorships
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 Nixing
 Unions in merger talks

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# HOW MANY MORE CORNER SHOPS WILLYOU CLOSE DOWN, MR.CHANCELLOR? 



The comer shop has alwoys been an integrol part of British life. Just ask Mrs. Thatcher. But its existence is being threatened. Excessive tobacco toxation puts literally hundreds of retail tobacco businesses out of business every year. Thousands of jobs have gorie. Enough is enough. From now on, Mr. Chancellor, play fair on tobacco tax.

## OECD

Knowledge you need when you need it
Sevennew publicationshom the DECCD deal with issues lionkes







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## UK NEWS

## Job scheme urged for long-term unemployed

| INTRODUCTION of a job gurain tee for all longterm memployed people over a threeyear period inrecommendedby the Commons employment committe | In it report the cumpuritiee | posats, be paid for a year by the Covernment's Manpower Services Commisstion. |
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## Norsk to Unit trust group to <br> close

factory


In Paris
there's a palace that still feels like a palace. Although it is known to friends as an hotel.

## HOTEL MEURICE INTER•CONTINENTAL PARIS



THE ADVANTAGE IS INTERCONTINENTAI OINTER•CONTINENTAL HOTELS Foxes nederiok


## Reason enough to considler a flexiblle busimess loan.

Base Rates are a bit like the weather, ie notoriously difficult to predict.

Indeed in the last 10 years they have fluctuated over 70 times at the last count.

So if you're taking out a long term business loan, you don't always want to be locked into a fixed rate of interest.

The key to your problem is the LloydsBank Business Loan. To start with; it offers you a choice of fixed or variable interest rates.

And every 5 years, you will have the unique opportunity to switch from a Base Rate linked loan to a fixed rate loan. Orvice versa.

The loan can cover any amountfrom $£ 2 ; 000$ to $£ 500,000$. And any period of time, up to 20 years if need be.

You can make repayments either monthly or quarterly.


And it's even possible to postpone the initial repayment for up to 24 months.

But don't postpone your application if capital expenditure is involved.

Because after 31 March, the tate of tax allowance is being somewhat reduced. So all in all, our Business

Loan must be the most flexible loan afforded to our business customers.

We don't stop at loans either. In fact we have prepared a Business Facts File that outlines many of the varied services at your disposal.

You can pick one up from your local branch or by completing the coupon.

At Lloyds Bank, we want your company to grow as much as you do.



THE BRITISH CAR MARKET

## A year of record sales-and imports



MAS GOLDEN CLUB CLASS. More legroom for a lot more stretch

Comfortable seats Attentive service Excellert aisine. MASGOolden Cub Class makes the business of travel a pleasure.

$(3$ mas well treat you Like goli


## FOR A STRONGER SCOTCH JUST ADD GUINNESS. <br> Scotch whisky is one of our leading exports. Over 16,000

 jobs depend on it.Johnnie Walker \& Co. must be made stronger if they are to win the fight for overseas sales.

There is opposition from the Far East, America and Canada.
Each has its own thriving whisky brands. And powerful international corporations to market them.

Scotch whisky needs a similar champion. And our merger with Distillers would create one.

Time and time again Britain has failed to wake early enough to the challenge from overseas.

The alarm bells are now ringing on the world whisky market.
Help us respond. Support the Guinness Distillers bid.

## THE MANAGEMENT PAGE

Financial Times Wednesday February 5 1989

## UK non-executive directors

## Flexing more muscle in the boardroom

Martin Dickson reports on the way that shifts in management philosophy have affected trends in corporate stewardship
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news that reall jerss him into
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The changa is underlined in


 executives are becoming non-
executive odrectors oin the
boorsis of other companies. Non-
executives are also devoting more time to their duties.

 both STC, the troubled telecom
municitions compan, and
Beecham, the pharmaeentical
 says the acerbic Lord Keith

 The new emphasis stems in part from the rigours of the last
zecession, and
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the realisation





THE ARTS

## Television/Christopher Dunkley The magnetism of video



Simpson's violin sonata/Wigmore Hall Dominic GIII

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Fernando Bujones/Covent Garden





Alterations/Stratford East

## Martin Hoyle



## Arts Guide


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FINANCIALTIMES Power play by
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BRITISH NEWSPAPER PLANS STAFF REDUCTIONS AND 'DIRECT INPUT'

## Guardian joins battle to cut costs



Otis sets deadline on lift contract
By On Virtanen in Heblinki


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## London SE approves low new entry costs for securities firms



Brussels takes up tangle of US ban on fibre




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## Israel forces down Libyan jet

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jon of dealing with the unfait trad ing preactings of ofthens, it came into
forne last September





## Opec strives for unity on prices



## Japan agrees to curb Falklands-area fishing

 Ex.
## World Weather





## S. Africa: more equal but separate





## SECTION II - COMPANIES AND MARKETS FINANCIALTIMES



Microsoft
in public stock bid .

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Italian unit trusts reach record levels





## Quotron is confident <br> 1986 profits will rise

QUOTRON SYSTEMS, the US fi

ents a share, compared with

Privatbanken buys into stockbroking business

 Siemens steps up spending to DM 6bn



## Elin Union abandons bid for Felten

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70,000 tomnes.

## Ireland launches new equity market


(2)

## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Phelps Dodge swings back into profit



## FUJITSU LIMITED

Communications and Electronics U.S. $\$ 200,000,000$

43/ PER CENT. BONDS 1991 WITH WARRANTS TO SUBSCRIBE
FOR SHARES OF COMMON STOCK OF FUITSU LIMITED
The issue price of the Bonds is 100 per cent. of their principal amoumt.


## Lockheed

 reports record earnings

## $\$ 220 \mathrm{~m}$ charge at Continental







Share in 11834 on shles





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 Y3achloss on tive sate iv for Peatre


 33.32 a share (r35s a share). Foul
year sales incresed by 10 per cent

 and $A$ AF upgrade repgraumes pe
formed at no profit The rest of the increase came
2A aircraft.



Tbis announcement appears as a mpetter of record only.
January 1986
HFC Funding Corporation
to access the United Slates capizal markeets to provide sbor-term finaxaing for the benefit of

## HFC Trust \& Savings Limited <br> \section*{and affiliates of}

Household Finance Corporation

We acted as advisor in the structuring of this financing.

## Merrill Lynch Capital Markets

##  - <br>  <br> IR <br> LF ROTHSCHID, UNIERBERG,TOWBIN, INC. <br> New York, Boston, Chicago, San Francisco London, Geneva, Lugano, Vaduz, Zurich



## INTERNATIONAL COMPANIES and FINANCE

## Demand in doubt for US foreign targeted bonds

## FFr 1.2bn in Eurobonds expected this month




## Manicin <br> .....  <br>  <br> 





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controversial
SNCF offer

Rengue Parlias Captay Markes


## ${ }^{*}$

Service


## Eurodollar rise tempts borrowers

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## Gold warran

 from Bank Leu





## There's only one way to look at Amer's year end results.

[^0]Our profitability in handling established brand names has attracted much large scale foreign invest-
For a
For a copy of our Annual Report and more infor wth fill in the
.The rest, as always, is up to us.


Nome

AMER GROUP LTD


## TECHNOLOGY

## Now the 'intelligent’ washing machine <br> Geoffrey Charlish on a breakthrough with big implications for aircraft and ship positioning <br> Gyroscope lights the way for navigation



| Well drilling. and in mbsiles <br>  great vine <br> apptied sibre tecmotosy in <br>  <br>  over the poo ships It checks on In marine oil discharge oilcon usts optical fires inside sayy billast tank to moumed bight source. The <br>  minensity by the water in the tank to an extent dependent or the amoant of oll in the water. Advantreses include earfoty in harandous spaces (no electical parts) 2nd the abiliky to dis- dis. Crimicate between difernt zinds of polintion. <br> chemical and biological changes <br> Amersham Irternational and National Inrtitute for Medical Research in Mill Hill. London are combining to conduct the research in a fim programme ment of Trade and Industry. The chemleal sengors, called chemical fietd effect transistors (Chem Fets), bave been tho (Chem Fets), bave been tho around the vorid. But engineer have yet to make them robust tine ree. Other <br> research somponies parsuing Fufitora and NEC of Jepan and Kodak, 1BD, 122 yad Johnson In industry, the devices could form paxt af equipment to monitor chemicals pumped throngh <br> pipework in procesoing plants. applied to process plants, neers rely on relatively largo instruments such as thermo meters snd pressure gauges to pipes and reaction vessels. With the new derices, each very smar and costing less than 10 follow changes relatively cheaply al a much greater num ber of points in the factory. <br> In medical applicatrons, the enough for implantation inside the bodt. They would monitor substances such $2 s$ druges and hormones in the bloodstream. One tecthoique wonld be to add to the lop of the sensor proteins chlied antibodies which combine with antigens ontering <br> the bloodstream from an exteran source. Antigens Bre other tions. Link with invading antigens occurs mintully in the body as a way of fighting of carriers of disease. <br> A medical sensor using this process would detert tho prethe fact phat they react with the matibodies on the sensor to with specifie eharacteristics. The presence of this complex momide, its reaction with anofher part of the Chem Fet. Among the applications for coring of thyroaine, a hormone semeted by the thyroid gland. PETER MARSH |  |  |
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## Weaving artificial

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NEW YORK'S ST. REGIS




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AFINANCIALTIMES SURVEY

## STORAGE AND HAKDLING

Monday, 10 March 1986

MARK FISHER ON 01-248 8000 Ext, 3389
FINANCIALTIMES
EUROPE'S BUSINESS NEWSPAPER

David Goodhart on the rationale for Sketchley's strategic re-think
Loosening the blue collar tie


Unitech down $31 \%$ after component marketing fall



ZANPPAN GOLD MNING
COMPANY LIMTEN
COM
Interim Report for the Balf-Yoar onder
anancial results
The umudited extimuted finmeinal resulte of the Company for the
above period are is follows:-

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| Income from fixed investrententird Interest received Share dealing profit | 9800$\quad \begin{array}{r}750 \\ \hline\end{array}$ | $\begin{array}{r}17500 \\ 170 \\ 127 \\ \hline 175\end{array}$ |
| Expenditure | 9393 |  |
| Profit | 9 | 17705 |
| Earanges per share 7.5 | 75 eenti 5.5 cem | $13 . \overline{\text { censs }}$ |
| No tuxation is payabla as the Company has an assensed ioss for tax purposes. |  |  |
| dividends paid or deciared during the hairyear Frial ordinary divdend No. 25 of a cense per share amounonn wo R10 416000 for the yeer ended 30 June 1995 1994; 72 cens |  |  |
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| D. J. Crowe (Chairman) (Bridshors; P, J. Eussere. M. D. Henson. R.A.D. Wilison |  |  |

## Micro Business rescue plan




| Polly Peck <br> shares <br> tumble <br> by 20p |
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## Demerger acts to defuse criticism




## GOLD FIELDS OF SOUTH AFRICA LIMITED



## 2. Propect









 Limbinivis

# Now that Distillers are trying to leap into Guinness'arms, Mr.Gulliver, shouldn't Argyll give up gracefully? 

gullver Nonsense. Our analysis of Distillers' failures and our exposition of their poor market performance have now been totally vindicated. So we've achieved the first half of what we set out to do.

We've now extended our offer until February 15th, which I believe will allow us a sensible amount of time to deal with the remaining issue, namely that it is Argyll that can best secure a prosperous future for Distillers, its shareholders and its employees.
But Distillers' directors are recommending the Guinness bid. Doesn't their recommendation make your task much harder?
guliver I don't believe that anybody thinks the Board of Distillers now has much credibility left. For the last two months they've been saying one thing and now they've done another.

Right up until Sunday, January 19th they were spending a great deal of time and money, shareholders' money, insisting that their new management team had sorted everything out and that they didn't need any outside help. The following day, they announced the Guinness deal.

You just can't take what they say seriously any more. Shareholders should look long and hard at anything Distillers' directors recommend.
Question Guinness claim to be the ideal partner for Distillers. What do you say to that?

GULEIVER
This is really the crux of the whole issue now. This deal has been cobbled together too quickly and without proper consideration.

Distillers' defences have crumbled and they've thrown themselves at the first available suitor. Guinness' motives are opportunistic, they've been handed Distillers on a plate and they're now trying to dress this up with hollow rhetoric about "compatibility in management, finance, brands and marketing."

The truth is, that Guinness' corporate development has been largely directed towards UK retailing, the very same business activity that Distillers were describing as inappropriate to the marketing of international drinks only a few weeks ago.

QUESTION
But Guinness do have international drinks marketing experience. Surely that's relevant to Distillers?

GULLIVER
turnover still comes from the UK and Ireland. Their international markets are primarily in less developed countries in Africa and Asia and pleasant though the black stuff is, it's a world apart from premium Scotch whisky. They have little presence in the major Scotch whisky markets of Continental Europe, Japan and the US. In fact in the US, Argyll's drinks division sells more beer than Guinness and more whisky than Bell's.

Guinness' experience of whisky is limited. They have been responsible for Bell's for less than six months, so it's a bit early to be able to talk of success there.
QUESTION You mention Guinness' acquisition of Bell's. If their bid for Distillers is successful won't that then create a monopoly in the UK market?
gulliver That's really a question for the Office of Fair Trading, but their combined brands would have more than a $35 \%$ share of the home market for Scotch whisky by volume and they would control an even greater share of production capacity. That could lead to rationalisation with serious consequences for employment in Scotland.

Argyll's offer, on the otherhand, has already been cleared by the OFT and the Guinness bid will be subjected to the same examination by them before a decision on whether a Monopolies and Mergers Commission investigation is necessary.
QUESTION What do you believe Distillers' shareholders should consider in examining the Guinness proposals?
gULLIVER Guinness say they are trying to create a group big enough to fend off foreign competition.

This is high-sounding stuff but the argument really doesn't hold water.

I believe Guinness wants to fend off effective competition for Bell's from a revived Distillers under Argyll management. The last thing Distillers needs is yet more brands of Scotch whisky.

Distillers doesn't need increased size, it simply needs new management and the direction which Argyll will provide.

## QUESTION Sowhat happens next?

gulliver The Argyll offer will remain open until February 15th. I may be prejudiced but as a Distillers' shareholder, I know what I would do. internationally" but about $80 \%$ of Guinness'

## Notice of Mandatory Redemption Redland Finance N.V.

US\$ 25,000,000 9½\% Guaranteed Bonds due 1991


Newman Tonks tops $£ 6 \mathrm{~m}$ and is set for growth


Flextech expands energy stake despite profit fall








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GUINNESS PLC
U.K. EXPORTS OF BEER AND LAGER



## TWO MORE



Guinness is on the up and up. At home, and abroad.
With Distillers well have the scope to grow even more.
More sales mean more jobs. And my goodness, that must be good for Britain.

## GUINNESSPLC

Guinness and Distillers. A stroke of genius.

[^1]

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iew of the pension funds，the performances，the
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Never before has there been a magazine like this
wholly devoted to the pensions industry．
It is essential reading for every
insurance broker，pen
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## MONTHLY UPDATE

Each month there is full statistical coverage and the figures are different from any you can find elsewhere．For example we do not measure success solely on＂ء1000 invested＂basis，but a percentage ．
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subscription．

Reply now：This offer closes 28th February．
FT Basiness Information Ltad，

## Financial Times Wednesday February 51986

FT COMMERCIAL LAW REPORTS

## Company to be valued solely on basis of future earnings

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## Appointments Managing director for BP Japan Trading



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FT UNIT TRUST INFORMATION SERVICE



AUTHORISED UNIT TRUSTS \& INSURANCES


Financial Times Wednesday February $\$ 189$



## UK to fight cereal ‘discrimination’

## Australia facing farmers＇revolt



## Police guard for Minister at outlook conference




## SILVER









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## LONDON

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## INDICES

FINANCIAL TIMES
 REUTERS

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## CURRENCIES, MONEY and CAPITAL MARKETS



DOLLAR SPOT-FORWARD AGANST DOLLAR

## 

EXCHANGE CROSS RATES:
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## Rates fall on surprising figures



MONEY RATES




## OPEC? BRENT OIL

\$20.00, \$18.00, \$15.00 ?? STERLING \$1.4200, \$1.4150, \$1.3850 ?? TODAYs PRICESONTELERATE RPLTELEAATE

Company Notices


In accorcaance with the Terms and Conditions of the Nolos,
notice is hereboy given that for the first interest pernod the fom Fesidary 4, 1986 to Auguss 4.1985 The interest payable on the relevant interest payment date.
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GOLD FIELDS GROUP
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## London \& Scottish banks' balances as at January 151986 





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## MARKET REPORT

FIXED INTEREST



 YESTERDAY'S
ACTIVE STOCKS

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ACTIVE STOCKS





FT-ACTUARIES SHARE INDICES





## RECENT ISSUES


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NYSE COMPOSITE PRICES


## FINANCIAL TIMES <br> WORLD STOCK MARKETS



## WALL STREET <br> Momentum dissipates at barrier

THE WEEK-LONG surge in the US 5 -
nancial markets boiled over at nancial markets boiled over a t mid-
session yesterday, brities Terry Bylard
in Nen York
in New York
Earlier, the Dow 2,800 level was pierced twice on stenong buying pressure the major instiutions on the sidelines
as they digested their recent invest
ments, the market tost momentum With ments the market lost momentum, Win
renewed falls in oin prices undervining
bank and oil stocks, industrials als bank and oil
began to falter. At 3pm the Dow Jones industrial aver age was down 8.72 at $1,585.350$.
Emept for the Dow transporion av erage, other maior mationg
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Wall street expect ened on profititaling.
Wall Stret expects. a further slide in
world oil prices as the orec countries
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try to reestalish market control This
might have serious implications for is might have serious impications for US
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eral Reserve to ease credit perhaps by aral Reserve to ease cer
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The combination of The combination of cheaper credit
and lower oil prices would provide a
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dustrial goods.
Banks come
Banks coame under increasing selling
phessure yesterday A 572 Chase Man-
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 sumer loan operations
Reqional banks to turn down included

Oil also ran into renewed pressure. A
 .traded Chevron was $\$ 1$ of at at $\$ 34$ \%, and
Atlantic Richfield another $\$ \%$ down at
$\$ 51 \%$.
 of difticulties in finding the sibn secu
ity needed to prevent
Pennzoil fro seiing its assets took Texaco stock
down sit to 923 in hefty turnover
Pennzoil lost $\$ 1 \%$ to $564 \%$. Semiconductor issues were the latest
sector to attract attention. With a Mor

 National Semiconductor up $\$ \%$ at s.13\%.
General Motors, $\$ \%$ up at $578 \%$, re
 news and its reportied discussions on the
possible purchpse of the truct interests
of BL , the UK state-owned motor proup. $5 \%$ Ford added $5 \%$ to $\$ 84 \%$ and chryste mhent tor 1 1095.
Airline stocks took a breather afte Airline stocks took a breather after
ther
week Amantic rise atthe bexining of the domestic carrier
 Pan $A m$ eased SM to $\mathrm{S} 8 \%$, and Unitee
shed $\mathrm{S} \%$ to 554 k .
 as the dollar seemed inevitably headed
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ont of constituent of the Dow average, climbed $\$ 2$ to
$\$ 142$ and Bristo
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$\$ / 2$ to $\$ 84 \%$. The Bow of corporate resulth slac)
ened General Reinsurance edged
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 terly prodit But Maytak the domestic
appliance maker, tumbled $\$ 4 \%$ to $\$ 40 \%$ on flat earnings Quarterly ressults fio
Marrille left it $S \%$ off at $\overline{T K} /$. Grumman, the Ions Island-based de


 Hutton, the second largest retail broker,
silit \$\% to 38 atter tre boand disclosed
the predicted loss for the final quarter of Mearill Lyych the marizets biggest
lading firm, feil S1K to SoTh in brisk
harrover - speculators' hopes of a bid
have been disaspopointed.
In the credit In the ereditit mankects, tederal finds help from the Federal peserve, guit oth er shortiterm rates remsined steady.
Threemoth Treastrys bills were
comfortahly below'the 7 per cent bartiThe bond market moved firmaty into
the first of the Treasury auctions. Long dated issues geined about $1 /$ point as
bids for the sobn in three year federa notes were delivered to the aucction
room. But retail interest remsined thin. TOKYO

## Express rail

 connection to peaksBUYTVG INTEREST contred on low and
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incentited backed medirm-priced inceenive backed" is prices to an alltime high, writes Shige
Nishiuakio of liji Presex
Electric railways and chemicals we Electric railways and chemicals were
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utilities, steels and blue chips wwer

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Nevertheless. Nevertheless, strong selective buying sues priced at around Y 500 , sending the
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uta Nishi-Nippon Railroad topped the 20 tive list win 20.71m shar
that the stronger wen an prospect that the stronger yen and lower crude
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with the earlier estim
drop drop. Tosbiba sitpped Y3 to Y386.
Targe capital tucks
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 vestor concern over high price levels
The yill The yield on the benchmarks 6.2 per cent 1995 , stood at 5.575 per cent urchanged
from the previous day. But the yied on
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December 1995 and is becoming
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EUROPE
Exporters in vogue as dollar firms
EXPORT-ORIENTED stocks were
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eign buyers returnet in force At mid-
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 in early trading, but West Germanj's
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-CDespite bad weather in the poistChristmas period, shoppers turned out
ind droves totake advantage of sales in:
West German shops. Retail issues reant West Gerranan shops. Retaiil issues reacted to the news of higher sales, with
Horten rising DM 17 to DM 2nA, Kar-
 Kanfhof DM 15 better at DM 410.
 ued its selliag spree yesterday with Do DM 70.3 man Man Monday.
Dtilities mare Utitities were the star performers in
Brussels, pushing the Relpian Stock Ex-

 In the industrial sect $2, r$ S
Solvay ad
 Artmaments manufacturer Fabrique Nationate Herstal extended its gain
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Prowpects of lower infation aven-
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Governmenist over thort from the Dutch
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the consecquences of falling domestic gas income.
An exception to the firmer trend, was
Royal Dutrh Shent which turned
 over world oill prices had its efffect
EZgine
wire boorting and chemicals in Zuri Engineerings and chemicals in Zurich
wrere boosted by the dual dollar and oil
tactors Also encouraging was the speech de-
Nivered on Mondy night by Mr Peter Rogge, heed of the strategic planning
department at Swiss Bank Corporation in wich he said he expected Sopration,
ports to grow y 6 per cent in 1886 . ports to govw by 6 per centin 1986.
swiss bonds ended slighty firmer as
demand increased and supply shrank demand increased and supply shrank
Mainan moved to a record as highy
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ing on the sidelines. ing on the sidelines.
 trial index imined 3.46 to 617.61. Singa
pore Airlines was the most active again
with lim out of the total 6 m shares



## CANADA

BANKS, oils and mines suffered a brisk
wribe-down in Toronto despite the good performance on Wall Street
Banks with enersys-sector exposure
 Royal Css, at Cs330 and Bank of Mon
treal C5\% at Cs314. decline

GOLDS DIPPED again in Johannesburs rand and en easier bullion price.
Southvail was marked $R 7$ lower to Siluthval was marked R7 lower
Ambile Kloof shed R1 to R24.50. Among mining ginancials and other
minings Anclo Americain edged R115
down to R41.35 while leading dianond down ot R41.35 while leadiag diamond
procucer De Beers retreated 30 cents to
R17.30.


[^0]:    Ever upwarids. That's the only way to describe the direction of the Amer Group. 1984 to 31st August 1985 were announced recently and shownet sales up $184 \%$, net profit up $52 \%$ (with share up 26\%.

    These encouraging results are whollyin lime with our past progress, where the group has seen umpre cedented growth as bowa mandacturer and
    In May 1984 this success resulted in our bein admitted on the London Stock Exchange. Oriminterests are as wide as they are diverse, and
    inciude tobacco, commumications, sports goods and paper wholesaling, We have expanded our operation considerably during the past year to include the of Toyota, Suzukiand Citroen vehicles in Finland, and Marimekko, the leading Finnish designers, manufacturers and marketers of textiles and clothing.

[^1]:    This advertisementis published by Morgan Grenfell \& Co Limired and The Brissh Linen Bank Limited on behalf of Guimnes PLC. The Directors of Guirness PLC are the persons responsible for the infurmacion contained in chis advetisement. To
    

